



Project Management OSCM 3335 Spring 2018



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Class Hours: TR 10:30-11:50 a.m.

COBA Room 329

Office Hours: TR 1:00-4:30 p.m.

Required Textbook:

Project Management: A Systems Approach to Planning, Scheduling, and Controlling

12th Edition, by Harold Kerzner, published by Wiley.

ISBN: 9781119165354

Recommended References:

A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition (Paperback)
written and published by the Project Management Institute.

ISBN: 9781628251845

Microsoft Project 2013 Step by Step, 1st Edition by Carl Chatfield, Timothy Johnson (Paperback)

Published by Microsoft Press

ISBN: 9780735669116

Welcome to the undergraduate Project Management Course. Official information for OSCM 3335, including grades, will be posted on Blackboard. You are responsible for reading and responding to Blackboard “Announcements”, “Assignments”, “Assessments”, and any other information concerning this course - check your Blackboard account daily!

Course description (*From Goldmine*)

Project Management will examine various aspects of project management from conception and planning to project control and termination. Topics include: project scheduling, precedence diagramming, PERT, CPM, budgeting, and project management information systems. Organizational and conceptual issues such as project team development and management structure will be addressed. Restricted to majors: ACCT, BAMA, BSAD, CIS, ECON, FIN, GENB, MGMT, MKT, OSCM.

Prerequisites: OSCM 3321 and QMB 3301.

Objectives:

At the completion of this course students will be able to:

1. Understand organizational structures, staffing and management functions associated with project management.
2. Engage communications and conflict management methods conducive to successful project management.
3. Describe expectations of, identifiable elements of, and best practices associated with successful projects.
4. Engage planning, scheduling and cost estimation and control techniques critical to successful project management.
5. Understand the role and value of key metrics in determining project status.
6. Engage risk and quality management regimens that facilitate project success.



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7. Relate the above objectives to specific topics/sections in the Project Management Institute's Project Management Body of Knowledge (PMBOK).
8. Relate the above objectives to the Certified Associate in Project Management (CAPM) examination outline, as a CAPM exam preparation aid.
9. Understand the basic functionality of Microsoft Project 2013 as a project management automation platform.

Lectures

Important material from the textbook, reference books, and case studies will be covered in class. You should plan to read a lot and take careful notes. Discussion is strongly encouraged about the topics being covered.

Regular Exams

There will be 3 regular, non-comprehensive exams that cover class materials and chapters in the textbook and reference books, taught up to the date of the last class before the exam. A regular exam must be completed within 60 minutes. On examination class days, you **MUST** come to class prepared with SCANTRON forms, an electronic calculator, and writing materials for taking an exam. These materials will not be provided to you, and you cannot leave and reenter the classroom, once an exam has begun. There are no make-up exams. In a specific, pre-coordinated and extraordinary case, an **all-essay** make-up exam may be arranged at the discretion of the Professor.

Grading Policy:

10 %	First Regular Exam	A =	numerical grade ≥ 90
15 %	Second Regular Exam	B =	$80 \leq$ numerical grade < 90
15 %	Third Regular Exam	C =	$70 \leq$ numerical grade < 80
15 %	Final exam	D =	$60 \leq$ numerical grade < 70
5 %	Attendance and Punctuality	F =	numerical grade < 60
10 %	Software Projects		
30 %	Homework and Quizzes		

Project Activity

Approximately 20% of our class days will be devoted to examining the Project Management Institute's (PMI) Project Management Body of Knowledge (PMBOK) and the associated Certified Associate in Project Management (CAPM) examination outline. This activity will serve as significant CAPM exam preparation guidance, for those students wishing to pursue CAPM certification upon completion of this class. For those students interested in early achievement of this key professional certification, it will of significant value to become a student member of PMI. Student membership is just \$32 and provides instant digital access to the PMBOK guide, which is an important secondary reference for this course. You can get your PMI student membership and instant PMBOK access here:

<https://marketplace.pmi.org/Pages/ProductDetail.aspx?GMProduct=00101041900>



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Approximately 20% of our class days will be devoted to learning the basics of Microsoft Project 2013, a computer-aided software engineering tool that offers excellent automated project management capabilities. On these days it will be very advantageous to bring a laptop computer to class running Microsoft Project 2013, so that you can follow along with the class activity. You can get a full copy of Microsoft Project 2013, absolutely free, here:

<https://www.utep.edu/business/student-resources/windows-software-downloads.html>

Microsoft Project 2013 is installed on all COBA CALC lab computers, so you can complete requisite activities and assignments there as well.

COURSE POLICIES

1. Electronic Devices

All electronic devices (cell phones, laptops, tablets, camera containing devices, etc.) should be completely turned off in class and should not be in the hands of students at any time during class lectures, except as noted in the Project Activities section above. The Professor reserves the right to temporarily confiscate electronic devices owned by students when electronic devices create distractions or disruptions. There will be absolutely no texting, phone calls, or social media interaction during class. All students are expected and required to comply. Keep in mind that adherence to this policy is part of your participation grade, and will be worth 5% of your overall grade.

2. Academic Integrity

Cheating is unethical and unacceptable. Using information or original wording in a paper or assignment without giving credit to the source of that information or wording is **plagiarism**, and is absolutely unacceptable. Do not submit work under your name that you did not do yourself. You may not submit work for this class that you did for another class. If you are found to be cheating or plagiarizing, you will be subject to disciplinary action, per UTEP catalog policy. Refer to <http://sa.utep.edu/osccr/academic-integrity> for further information.

3. Attendance and Punctuality

Attendance is valued in this class, just as it is in the workplace. Being absent or late to class sends a negative message to the Professor, just like it does to an employer, manager, or customer. You cannot make a contribution to class discussion when you are not present. Please keep in mind that missing 1 class is equivalent to missing 5 days of work.

Class attendance is required and expected. Exam and quiz material will be partially based on lectures, therefore you are responsible for all material covered in class. Please arrive on time and take your seat quickly and quietly. Arriving late hinders all students and is considered disruptive to everyone in class.

Please keep in mind this University policy on attendance: “When in the judgment of the instructor, a student has been absent to such a degree as to impair his or her status relative to credit for the course, the instructor can drop the student from the class with a W before the course drop deadline or with a grade of F after the course drop deadline.” The instructor reserves the right to raise or lower student’s grade based on the quality and quantity of the student’s participation.

4. Homework

There will generally be one homework assignment given each week for the entire semester, taken from material previously covered in class. Please note that you should complete and turn in homework exclusively through Blackboard. Homework will not be accepted via hardcopy, email, or text messages



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and cannot be turned in after its due date. If you expect to miss class, make sure you will be able to do the homework before its due date. No late assignments will be accepted.

5. Quizzes

There will generally be one reading quiz due each week, taken from textbook material that will be covered in the week to follow. These reading quizzes are structured to compel and reward you for reading ahead in the text in preparation for upcoming lectures. Reading quizzes will be administered through Blackboard and generally be due each Tuesday for the entire semester. Reading quizzes will usually cover one chapter, except in cases where two chapters are being covered in a subsequent week's lecture.

6. Need for Assistance

If you have a disability and need classroom accommodations, please contact The Center for Accommodations and Support Services (CASS) at 747-5148, or by email to cass@utep.edu, or visit their office located in UTEP Union East, Room 106. For additional information, please visit the Center for Accommodations and Support Service (CASS) website at <http://sa.utep.edu/cass>

7. Other Student Services

University Writing Center: <http://uwc.utep.edu/index.php>

Sexual Harassment Guide for students: <http://admin.utep.edu/Default.aspx?tabid=43881>

University Counseling Center: <http://sa.utep.edu/counsel/>, 747-5302, 202 Union West; walk-ins OK.

Student Health and Wellness Center: <https://www.utep.edu/chs/shc/>, 747-5624. Many services free to students paid for through student health fee.

Student Engagement and Leadership Center: <http://sa.utep.edu/selc>, 106 Union West, 747-5670. Includes study space with workstations; family friendly room with lactation space.

University Career Center: <http://sa.utep.edu/careers>, 103 Union West, 747-5640.

Mine Tracker: <https://minetracker.utep.edu/>. Events, news and organizations.

8. Campus Carry:

Persons who hold a Concealed Handgun License can lawfully carry their gun into a UTEP classroom as long as it remains concealed. Open carry remains prohibited on campus. Should you feel someone is intentionally displaying a gun (or any other weapon for that matter), do not hesitate to call Campus Police (ext. 5611) or 911. For more information on campus concealed carry, see <http://sa.utep.edu/campuscarry/>. For more information on campus safety and emergency response, see <http://admin.utep.edu/emergency>.

Please note that the GBC is a designated **Campus Carry Exclusion Zone** – a property leased by the University which has existing tenant leases *prohibiting weapons*. For more on Exclusion Zones see: https://academics.utep.edu/Portals/1880/static/vpsa/STA_CampusCarry_16_ExclusionZones.pdf

9. Student Responsibility

Individual students must operate with integrity in their dealings with faculty and other students; engage learning materials with appropriate attention and dedication; maintain engagement when challenged by difficult learning activities; contribute to the learning of others; and perform to standards set by the faculty.

Note: This is a tentative syllabus and the Professor reserves the right to make changes at any time.



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COBA Room 329

Detailed Course Outline:

Week	Day	Date	Subject	Discussion	HW
1	Tue	Jan 16	Syllabus Reading Quiz 1	Expectations for the course Chapters 1 and 2 on Blackboard	
	Thu	Jan 18	Chapter 1 Reading Quiz 2	Overview of Project Management (PM) Chapter 3, on Blackboard	
2	Tue	Jan 23	Chapter 2 Reading Quiz 3	PM Concepts and Definitions Chapter 4, on Blackboard	#1
	Thu	Jan 25	PMBOK Activity CAPM Exam	Introduction to the PMBOK CAPM Exam Outline	
3	Tue	Jan 30	Chapter 3 Reading Quiz 4	Organizational Structures	
	Thu	Feb 1	Case Study Activity	Case Study from Chapter 5 "The Trophy Project"	#2
4	Tue	Feb 6	Chapter 4 Reading Quiz 5	Staffing the PM Office and Team Chapter 6, on Blackboard	#3
	Thu	Feb 8	Review	In-Class Review	
5	Tue	Feb 13	Exam #1 Reading Quiz 6	1 hour exam covers Chapters 1-4 Chapter 7, on Blackboard	
	Thu	Feb 15	Tennis Ball Exercise	Hands-on Activity	#4
6	Tue	Feb 20	Chapter 5 Reading Quiz 7	Management Functions Chapter 8, on Blackboard	
	Thu	Feb 22	PMBOK/CAPM	CAPM Outline, Areas 1-4	#5
7	Tue	Feb 27	Chapter 6 Reading Quiz 8	Communications Management Chapter 9 and 10 - on Blackboard	
	Thu	Mar 1	PMBOK/CAPM	CAPM Outline, Areas 5-8	#6
8	Tue	Mar 6	Chapters 7/8 Reading Quiz 9	Conflicts / Special Topics Chapter 11 and 12 - on Blackboard	
	Thu	Mar 8	Review	In-Class Review	
9	Tue	Mar 13	No Class!	Spring Break Mar 12-16	
	Thu	Mar 15	No Class!	Spring Break Mar 12-16	
10	Tue	Mar 20	Exam #2 Reading Quiz 10	1 hour exam covers Chapters 5-8 Chapter 13 on Blackboard	
	Thu	Mar 22	Chapters 9/10	Success Variables, Working with Execs	#7

