Advanced Production/Operations Management  
OSCM 3322  
Spring 2021

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Class Hours: 100% Online, Asynchronous  
Virtual Office Hours: TWR 8:00-10:15 a.m., or by appointment

Required Textbook:  

ISBN: 9780133499612

Welcome to the undergraduate Advanced Production/Operations Management Course. Official information for OSCM 3322, including grades, will be posted on Blackboard. You are responsible for reading and responding to Blackboard “Announcements”, “Assignments”, “Assessments”, and any other information concerning this course - check your Blackboard account daily!

**Course description (From Goldmine)**
Advanced Production/Operations Management discusses the design and implementation of Advanced Manufacturing Technologies (AMT). This includes Just-in-Time (JIT) systems, cellular and Flexible Manufacturing Systems (FMS), and Computer Integrated Manufacturing (CIM). It also explores the key role that manufacturing plays in product development efforts and cross-functional teams. Other topics such as manufacturing, strategy, maintenance, and the design of work systems are presented as well. Case studies and group projects/presentations are used for instructional purposes. Restricted to majors: ACCT, BAMA, BSAD, CIS, ECON, FIN, GENB, MGMT, MKT, OSCM.

**Objectives:**
At the completion of this course students will be able to:

1. Identify and describe Advanced Manufacturing Technologies.
3. Define and explain Cellular Manufacturing Systems.
6. Define the key design issues of work systems.
7. Define the key factors for maintenance of manufacturing systems.
8. Define the key factors for strategic manufacturing planning.

**Prerequisite:** OSCM 3321
Lectures
Important material from the textbook, reference books, case studies, multimedia sources, and homework problem examples will be covered in class lectures. This class is 100% online, so class lectures will be delivered through short 10-15 minute lecture videos posted on Blackboard in the Lecture Videos content area. The detailed class outline, at the end of this syllabus, shows you exactly what activity and book chapters will be covered on each week of the entire semester session. I strongly recommend that you view and understand the lecture videos associated with each day in the outline, on that particular day, to stay on top of all the material that you will need to master for each exam. You should plan to read a lot and take careful lecture notes. Discussion and engagement with your classmates is strongly encouraged about the topics being covered, through regular discussion board assignments.

Regular Exams
There will be three regular, non-comprehensive exams that cover class materials and chapters in the textbook and other materials, taught up to the date of the last class before the exam. Exams will generally be available for 24 hours, beginning on the date specified in the class outline. You may take an exam anytime during that 24-hour period. You must use Respondus Lockdown Browser to take exams, and have a working webcam and microphone on the computer you are using. Respondus Monitor will be enabled and will be recording everything you do and say during your exam session. You will have 90 minutes to take exams. You can save and exit the exam if you have some kind of issue or technology problem, but the 90-minute timer will keep running. Even if you have some kind of problem with your computer or Internet connection, your answers will be saved, and you’ll have plenty of time to restart and reenter the exam. You must complete the exam within 90 minutes of the time you started it, including any interruptions. There are no make-up exams.

How we will Communicate:
I will communicate with you through Blackboard announcements, global emails sent to the whole class and virtual office hours via Blackboard Collaborate. I may reach out to you via a voice call for something urgent. Your best way to communicate directly with me is via email to msgarcia4@utep.edu. I teach many classes and have many students, so please identify your course number and a message topic clearly in the Subject line of your email. A good example email Subject line would be:

Subject:  OSCM 3322 – Question about Exam 1 Grades

If you do not include this information in the Subject line of your message, it may significantly delay my response. I will do my best get back to you within 1 business day.

Netiquette Guidelines:
Netiquette is a set of rules for behaving properly online. We must establish and maintain a safe online learning environment. All opinions and experiences, no matter how different or controversial they may be perceived, must be respected in a tolerant spirit of academic discourse. You are encouraged to comment, question, or critique an idea but you are not to dismiss or attack any individual. Working as a community of learners, we will build a polite and respectful course community.

The following netiquette tips will enhance the learning experience for everyone in this course:

- Do not dominate any discussion.
- Give other students the opportunity to join in the discussion.
- Do not use offensive language. Present ideas appropriately and professionally.
- Be cautious in using Internet language. For example, do not capitalize all letters since this suggests shouting. Popular emoticons, such as 😊, can be helpful to convey your tone but do not overdo or overuse them.
Avoid using vernacular or slang language. This could possibly lead to misinterpretation.

Never make fun of someone’s ability to read or write.

Share tips with other students.

Keep an “open-mind” and be willing to express even your minority opinion. Minority opinions will be respected.

Think, pause, and edit before you push the “Send” button.

Do not hesitate to ask for feedback.

Be careful using humor – your perception of what is funny may be very different from someone else’s.

Grading Policy:

- **First Regular Exam**
  - A = numerical grade ≥ 90
- **Second Regular Exam**
  - B = 80 ≤ numerical grade < 90
- **Third Regular Exam**
  - C = 70 ≤ numerical grade < 80
- **Final exam**
  - D = 60 ≤ numerical grade < 70
- **Participation and Engagement**
  - F = numerical grade < 60
- **Homework, Quizzes and other assignments**
  - 35%

**COURSE POLICIES**

1. **Electronic Devices**
   All electronic devices (cell phones, tablets, camera containing devices, etc.) should be completely turned off during exams and should not be in the hands of students at any time during an exam. There will be absolutely no texting, phone calls, or social media interaction during exams. Such activity will be captured and recorded by Respondus Monitor and will constitute grounds for disqualifying an exam attempt, resulting in a grade of zero.

2. **Academic Integrity**
   Cheating is unethical and unacceptable. Using information or original wording in a paper, assignment or discussion board without giving credit to the source of that information or wording is plagiarism, and is absolutely unacceptable. Do not submit work under your name that you did not do yourself. You may not submit work for this class that you did for another class. If you are found to be cheating or plagiarizing, you will be subject to disciplinary action, per UTEP catalog policy. Refer to [https://www.utep.edu/student-affairs/osccr/student-conduct/academic-integrity.html](https://www.utep.edu/student-affairs/osccr/student-conduct/academic-integrity.html) for further information.

3. **Participation and Engagement**
   Just as it would be in a face-to-face class setting, your personal participation and engagement in class activities is essential to your success in this class, and will be worth 10% of your overall grade. Your level of participation and engagement will be determined by:
   - Completion of all class assignments
   - Completion and level of engagement demonstrated in class discussion board posts
   - Viewing of lecture video series as determined by “Lecture Keys.”
   In each video lecture series (one associated with each text chapter), I will embed or mention a Lecture Key – a word, phrase or number, that is unique to that lecture series, at some random point in the lecture. I will post assignments calling for those lecture keys, as part of your participation and engagement score.

4. **Homework**
   There will generally be one homework assignment for each text chapter, taken from material previously covered in class. Please note that you should complete and turn in homework exclusively through Blackboard. Homework will not be accepted via hardcopy, email, or text messages and cannot be turned
in after its due date. If you expect to be out-of-pocket, make sure you will be able to do the homework before its due date. No late assignments will be accepted. Unless specifically stated otherwise in a homework assignment, all homework is a strictly individual, non-group, non-collaborative task.

5. Quizzes
There will generally be one short reading quiz for each text chapter, taken from material that will be covered in the days to follow. These reading quizzes are structured to compel and reward you for reading ahead in the text in preparation for upcoming lectures. Reading quizzes will be administered through Blackboard.

6. Need for Assistance
If you have a disability and need classroom accommodations, please contact The Center for Accommodations and Support Services (CASS) at 747-5148, or by email to cass@utep.edu, or visit their office located in UTEP Union East, Room 106. For additional information, please visit the Center for Accommodations and Support Service (CASS) website at https://www.utep.edu/student-affairs/cass/

7. Other Student Services
University Writing Center: http://uwc.utep.edu/index.php

Sexual Harassment Guide for students: https://www.utep.edu/titleix/Filing-a-Complaint.html

University Counseling Center: https://www.utep.edu/student-affairs/counsel/, 747-5302, 202 Union West; walk-ins encouraged.

Student Health and Wellness Center: https://www.utep.edu/chs/shc/, 747-5624. Many services free to students paid for through student health fee.

Student Engagement and Leadership Center: https://www.utep.edu/student-affairs/selc/, 106 Union West, 747-5670. Includes study space with workstations; family friendly room with lactation space.

University Career Center: https://www.utep.edu/student-affairs/careers/, 103 Union West, 747-5640.


8. Campus Carry:
Persons who hold a Concealed Handgun License can lawfully carry their gun into a UTEP classroom as long as it remains concealed. Open carry remains prohibited on campus. Should you feel someone is intentionally displaying a gun (or any other weapon for that matter), do not hesitate to call Campus Police (ext. 5611) or 911. For information on campus concealed carry, see https://www.utep.edu/campuscarry/. For more information on overall campus safety, see: https://www.utep.edu/student-affairs/dean-of-students-office/student-emergency/index.html

Please note that the GBC is a designated Campus Carry Exclusion Zone – a property leased by the University which has existing tenant leases prohibiting weapons. For more on Exclusion Zones see: https://www.utep.edu/campuscarry/exclusion-zones/index.html

9. Student Responsibility
Individual students must operate with integrity in their dealings with faculty and other students; utilize learning materials with appropriate attention and dedication; maintain engagement when challenged by difficult learning activities; contribute to the learning of others; and perform to standards set by the faculty.
COVID-19 Precautions and Requirements:

This class is 100% online, asynchronous and remote and you are not currently required to be on campus for anything related to this course. However, you may have the occasion to come to campus for some reason (e.g. to visit the library), so you must be aware of UTEP’s COVID-19 policies and requirements. It is also possible that conditions and restrictions may change over the course of the semester, and we all need to be prepared for the time when on-campus operations and activity may begin to resume.

You must STAY AT HOME and REPORT if you (1) have been diagnosed with COVID19, (2) are experiencing COVID-19 symptoms, or (3) have had recent contact with a person who has received a positive coronavirus test. Reports should be made at https://adminapps.utep.edu/screening/Home/Launch. If you know anyone who should report any of these three criteria, encourage them to report. If the individual cannot report, you can report on their behalf by sending an email to COVIDaction@utep.edu.

For each day that you are on campus—for any reason—you must complete the questions on the UTEP screening website (https://adminapps.utep.edu/screening/Home/Launch) prior to arriving on campus. The website will verify if you are permitted to come to campus. Under no circumstances should anyone come to campus when feeling ill or exhibiting any known COVID-19 symptoms. Students are advised to minimize the number of encounters with others to avoid infection.

If you are on campus, wear face coverings when in common areas of campus or when others are present. You must wear a face covering over your nose and mouth at all times if you are inside of campus buildings or facilities. If you cannot wear a face mask for medical reasons, please contact the Center for Accommodations and Support Services (CASS) to discuss temporary accommodations for on-campus courses and activities. If you choose not to wear a face covering, you will not be able to enter campus facilities. If you remove your face covering, you will be asked to put it on or leave the facility. Students who refuse to wear a face covering and follow preventive COVID-19 guidelines while on campus will be dismissed from campus activities and will be subject to disciplinary action according to Section 1.2.3 Health and Safety and Section 1.2.2.5 Disruptions in the UTEP Handbook of Operating Procedures.
### Detailed Course Outline:

<table>
<thead>
<tr>
<th>Week</th>
<th>Day</th>
<th>Date</th>
<th>Subject</th>
<th>Discussion</th>
<th>HW</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Tue</td>
<td>Jan 19</td>
<td>Class Intro</td>
<td>Expectations for the course, Syllabus Introduction to Production Systems</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Jan 21</td>
<td>Chapter 2 Reading Quiz 1</td>
<td>Manufacturing Operations Chapters 1, 2, on Blackboard</td>
<td></td>
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<tr>
<td>2</td>
<td>Tue</td>
<td>Jan 26</td>
<td>Chapter 2 Problems/Activity</td>
<td>Manufacturing Operations Chapter 3, on Blackboard</td>
<td>#1 - Ch 2</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Jan 28</td>
<td>Chapter 3</td>
<td>Manufacturing Models and Metrics</td>
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<tr>
<td>3</td>
<td>Tue</td>
<td>Feb 2</td>
<td>Activity Reading Quiz 3</td>
<td>Business Leadership Activity Chapter 4, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Feb 4</td>
<td>Chapter 3 Problems/Activity</td>
<td>Manufacturing Models and Metrics</td>
<td>#2 - Ch 3</td>
</tr>
<tr>
<td>4</td>
<td>Tue</td>
<td>Feb 9</td>
<td>Chapter 4 Reading Quiz 4</td>
<td>Introduction to Automation Chapter 7 on Blackboard</td>
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<td></td>
<td>Thurs</td>
<td>Feb 11</td>
<td>Chapter 7</td>
<td>Numerical Control</td>
<td>#3 – Ch 7</td>
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<tr>
<td>5</td>
<td>Tue</td>
<td>Feb 16</td>
<td>Exam #1 Reading Quiz 5</td>
<td>90-minute exam on Chapters 1-4,7 Chapter 8, on Blackboard</td>
<td>Take anytime from Noon, Feb 16 to Noon, Feb 17</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Feb 18</td>
<td>Chapter 8</td>
<td>Industrial Robotics</td>
<td>#4 – DB</td>
</tr>
<tr>
<td>6</td>
<td>Tue</td>
<td>Feb 23</td>
<td>Chapter 9 Reading Quiz 6</td>
<td>Discrete Control Using PLCs, PCs Chapter 9, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Feb 25</td>
<td>Chapter 8 &amp; 9 Problems/Activity</td>
<td>Industrial Robotics Discrete Control Using PLCs, PCs</td>
<td>#5 – Ch 8/9</td>
</tr>
<tr>
<td>7</td>
<td>Tue</td>
<td>Mar 2</td>
<td>Chapter 10 Reading Quiz 7</td>
<td>Material Transport Systems. Chapter 10, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Mar 4</td>
<td>Chapter 10 Problems/Activity</td>
<td>Material Transport Systems.</td>
<td>#6 – Ch 10/11</td>
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<tr>
<td>8</td>
<td>Tue</td>
<td>Mar 9</td>
<td>Chapter 11 Reading Quiz 8</td>
<td>Storage Systems Chapter 11, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Mar 11</td>
<td>Chapter 11 Problems/Activity</td>
<td>Storage Systems.</td>
<td></td>
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<tr>
<td>9</td>
<td>Tue</td>
<td>Mar 16</td>
<td>Spring Break</td>
<td>No Class!</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Mar 18</td>
<td>Spring Break</td>
<td>No Class!</td>
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<tr>
<td>10</td>
<td>Tue</td>
<td>Mar 23</td>
<td>Exam #2 Chapter 12 Reading Quiz 9</td>
<td>90-minute exam covers Chapters 8-11 Automatic ID and Data Capture Chapter 12 - on Blackboard</td>
<td>Take anytime from Noon, Mar 23 to Noon, Mar 24</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Mar 25</td>
<td>Chapter 12 Problems/Activity</td>
<td>Automatic ID and Data Capture</td>
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<tr>
<td>Week</td>
<td>Day</td>
<td>Date</td>
<td>Reading Assignment</td>
<td>Notes</td>
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<tr>
<td>1</td>
<td>Tue</td>
<td>Mar 30</td>
<td>Chapter 13 Reading Quiz 10</td>
<td>Overview of Manufacturing Systems Chapters 13, 14 on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Apr 1</td>
<td>Chapter 14</td>
<td>Single-station Manufacturing Cells</td>
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<tr>
<td>2</td>
<td>Tue</td>
<td>Apr 6</td>
<td>Chapter 14 Problems/Activity Reading Quiz 11</td>
<td>Single-station Manufacturing Cells Chapter 14, on Blackboard Chapter 15, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Apr 8</td>
<td>Chapter 15</td>
<td>Manual Assembly Lines</td>
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<tr>
<td>3</td>
<td>Tue</td>
<td>Apr 13</td>
<td>Chapter 16 Reading Quiz 12</td>
<td>Automated Production Lines Chapter 16, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Apr 15</td>
<td>Chapter 15/16 Problems/Activity</td>
<td>Manual Assembly Lines Automated Production Lines</td>
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<tr>
<td>4</td>
<td>Tue</td>
<td>Apr 20</td>
<td>Exam #3 Reading Quiz 13</td>
<td>1 hour exam covers Chapters 12-16 Chapter 17, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Apr 22</td>
<td>Chapter 17</td>
<td>Automated Assembly Systems</td>
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<tr>
<td>5</td>
<td>Tue</td>
<td>Apr 27</td>
<td>Chapter 18 Reading Quiz 14</td>
<td>Cellular Manufacturing Systems Chapters 18,19, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>Apr 29</td>
<td>Chapter 19</td>
<td>Flexible Manufacturing Systems</td>
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<tr>
<td>6</td>
<td>Tue</td>
<td>May 4</td>
<td>Chapter 26 Reading Quiz 15</td>
<td>JIT and Lean Production Chapter 26, on Blackboard</td>
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<tr>
<td></td>
<td>Thurs</td>
<td>May 6</td>
<td>Class Wrap-up</td>
<td>Last day of class!</td>
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<tr>
<td>7</td>
<td>Tue</td>
<td>May 11</td>
<td>Final Exam</td>
<td>1 hour exam on Chapters 17-19,26 + selected comprehensive questions</td>
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**Note:** This is a tentative syllabus and the Professor reserves the right to make appropriate changes.
Spring 2021 Academic Calendar:

Oct 26th  Spring Registration Begins
Jan 7th   Last Day to Clear Students on Suspension/Probation as well as those with Insufficient Prerequisites
Jan 8th   Drops for Students with Unsatisfactory Academic Standing, Insufficient Prerequisites, and Prior Grades of C in the Course
Jan 11th  Financial Aid is Disbursed
Jan 18th  Dr. Martin Luther King, Jr. Holiday – University Closed
Jan 19th  Spring classes begin
Jan 19th–22nd Late Registration (Fees are incurred)
Feb 3rd   Spring Census Day
          Note: This is the last day to register for classes. If payment is not received by this day, students will be dropped.
Feb 15th  20th Class Day
          Note: Students who were given a payment deadline extension will be dropped at 5:00 pm if payment arrangements have not been made.
Feb 19th  Graduation application deadline for degree conferral
Mar 21st  Midterm Spring 2021 Grades Due
Mar 15-19th Spring Break
Mar 26th  Cesar Chavez Holiday – no classes
Apr 1st   Spring Drop/Withdrawal Deadline
          Note: Student-initiated drops are permitted after this date, but the student is not guaranteed a grade of W. The faculty member of record will issue a grade of either W or F.
Apr 2nd   Spring Study Day
Apr 16th  Deadline to submit candidates’ names for degree conferral
May 6th   Spring – Last day of classes
May 7th   Dead day
May 10-14th Spring Final Exams
May 15-16th Spring Commencement
May 19th  Grades are Due
May 20th  Grades are posted to student records; students are notified of grades and academic standing
Payment   For more information on payment deadlines, visit the Student Business Services Website