

**SEMINAR IN INTELLIGENCE AND NATIONAL SECURITY
INSS 5302, CRN #11993
TUESDAYS AND THURSDAYS, 12 :00-1 :20 PM,
UNDERGRADUATE LEARNING CENTER, ROOM 116
THE UNIVERSITY OF TEXAS AT EL PASO
FALL, 2020**

- I.** Misty Duke, PhD
Office phone: 915-747-8573
Office hours Mondays 9:00 – 2:00, Kelly Hall, Room 218
mcduke@utep.edu

Note: office hours will be held remotely by appointment until the University transitions to the “low density” phase of access.

II. TEXTBOOK

Gill, P., & Phythian, M. (2012). *Intelligence in an insecure world (3rd edition)*. Polity Press: Malden, MA. ISBN: 978-1509525201

Lowenthal, M. M. (2016). *Intelligence: From secrets to policy (7th edition)*. CQ Press: Los Angeles, CA. ISBN: 978-1506342566

Additional readings will be posted on Blackboard.

III. COURSE OBJECTIVES

Upon satisfactory completion of this course, the student will be able to:

- A. Analyze the role and limits of intelligence in key aspects of national security policy-making
- B. Evaluate the efficacy, legality and mortality of intelligence activities
- C. Demonstrate understanding of the relationship between intelligence producers and consumers
- D. Demonstrate understanding of the use and the limits of the concept of intelligence cycle
- E. Demonstrate understanding of the reasons for intelligence failures and how lessons can be learnt from previous mistakes
- F. Demonstrate understanding of the relationship between intelligence and counter-intelligence
- G. Recognize some of the key similarities and differences between intelligence in democratic and authoritarian states

- H. Recognize and evaluate the challenges facing intelligence services in the contemporary world

IV. COURSE CATALOG DESCRIPTION

This course examines the scope and breadth of contemporary intelligence and national security issues. It serves as a professional overview of the field, detailing the structure and interrelationships of both private sector and government security bureaucracy. Emphasis will also be placed on understanding the role of science in security matters.

V. COURSE REQUIREMENTS

- A. Exams (45% of your grade)

There will be two online exams comprised of multiple choice and short answer questions. The first exam will be on **October 8th** and the second exam will be on **December 10th**. Exams will be available on Blackboard for a 24-hour period. Once you begin taking the exam, you will need to finish it within three hours. Exam 2 will not be cumulative. Information covered on the exams will be taken from the book and class discussions. All of the information in the book will not be covered in the class. You are responsible for reading and knowing the book material. Additionally, all of the information covered in class will not be in the book. The scores on all exams will be adjusted so that the average score is 75% of the maximum possible points.

- B. Group Presentation (15% of your grade)

You will be required to develop a multi-media presentation (for example, in Powerpoint or Presi) in small groups of 4-6 students. The presentations must be given in class and the slides must be posted on Blackboard. Points will be deducted for late submissions. You will be able to choose your own research question. Group members must collaborate with one another to complete this presentation. Points will be deducted from group members who do not collaborate with their groups on this project. Groups must include information from independent research and class material in presentations. Click on "Group Presentations" on the Navigation pane to view the grading rubric for this presentation. Presentations must be submitted via this link. Only one group member is required to upload the presentation. During presentations, all students must provide at least one insightful comment or ask one insightful question about another group's presentation. Your group must speak to me about the topic of your presentation by **October 15th**.

- C. Research Paper (20% of your grade)

Graduate students will be required to write a 3-5 page paper corresponding to their group's

presentation. The paper must be submitted via Blackboard. The paper must be written in either APA or Chicago style and include scholarly sources. The paper must address the research question and research findings and incorporate feedback from the class and instructor. Click on "Research Paper" on the Navigation pane to view the grading rubric for this presentation and submit the paper. **You are not allowed to collaborate with other graduate students on the research paper. You are also not allowed to quote from the readings or lectures in your paper.**

D. Class Participation (10% of your grade)

You will be required to take part in interactive activities and discussion during class. Students will be graded according to their level of participation in classroom activities (e.g. level and quality of discussion, engagement in assignments, cooperation with classmates in small-group activities). Your grade is NOT dependent upon in-person attendance. However, if you are not able to attend class in person, you must watch the recording of the class and complete any classroom activities individually and email your responses to the instructor. **Students are expected to come to class once per week, either on Tuesday or Thursday.** I will assign groups of students a day to attend class.

E. Discussion Questions and Answers (10% of your grade)

On some weeks, I will assign a graduate student to submit two discussion questions on Blackboard. The student must be prepared to lead a discussion during class related to their question. Graduate students will post questions via the Discussion Board on Blackboard by noon on the Sunday before class. Graduate students will be graded on the questions they submit.

Points will be deducted for late submissions. Questions will be graded according to three criteria: 1) how thoughtful/insightful was the question; 2) how well does the question elicit classroom discussion; 3) is the answer to the question not readily apparent from the reading assignments or lecture? **You are not allowed to quote from the readings or lectures in your discussion questions.**

When another student or I lead the discussion, graduate students are expected to be prepared to answer at least one graduate students' question during class and to participate in thoughtful discussion of the topic. Answers will be graded according to the following criteria: 1) how well does the answer demonstrate critical thinking; 2) does the student incorporate course material and/or current events into the answer; and 3) does the student provide an accurate and thorough answer?

VI. GRADING SCALE AT THE END

- A = 90 – 100%
- B = 80 – 89%
- C = 70 – 79%
- D = 60 – 69%
- F = below 60%

NOTE: Final grades are a weighted average of assignment and exam grades. Final grades are not curved.

VII. TECHNOLOGICAL PROBLEMS/QUESTIONS

For all technological, hardware, software problems, lost files, and/or questions with Blackboard, as well as difficulties you are having during an exam, contact Technology Support Help Desk 24 hours a day, 7 days a week. Tech support is set up to specifically address technical questions and problems about Blackboard.

Professors are not technical support staff.

Phone: E-mail: Website: In Person:

915.747.4357 or toll free: 1-877-382-0491

<https://www.utep.edu/technologysupport/>

UTEP Library, Room 300

Please regularly refer to Blackboard for links, documents, announcements, and calendar changes. You are responsible for being up-to-date on all class information that is posted on Blackboard.

CHECK YOUR TECHNOLOGY

- A. Computer with a reliable internet connection. Mobile devices are not reliable to access exams and use the discussion board.
- B. Blackboard (BB) Learning Management System. The entire course is run through UTEP's BB system, so students must activate and use their BB accounts regularly. Always log in using your UTEP name and password, and never as a "guest" (the guest option will kick you out after 15-20 minutes, which is problematic when taking a test because you will not be able to finish your test). All students are responsible for regularly logging in and checking for posted announcements, submitting assignments, participating in discussion boards, and taking tests through BB. Contact UTEP tech support for any questions or concerns regarding navigating in BB or learning how to do something in BB.

- C. Browser Information (See the left side of the menu on the main BB page for hardware, software, and browser checks) Firefox seems to consistently work the best, but other supported Browsers include Chrome, Safari, and Internet Explorer. Be sure to “Allow pop-ups” for Blackboard Clear your browser cache
- D. Verify that you have the most updated version of “Java” <http://java.com>.
- E. All word documents should be saved with a “docx” extension identifying it as a Microsoft Word file or compatible with MS Word, Windows Media Player, Quick Time, Adobe Reader, Adobe Flash Player

VIII. ACADEMIC DISHONESTY

If a student is suspected of cheating on the exams through collaboration with other students, the instructor will follow the University’s policy regarding student dishonesty, which may result in a grade of zero and referral of the student to the Office of Student Conduct. If a student is suspected of plagiarism, the instructor will follow the University’s policy regarding student dishonesty, which may result in a grade of zero and referral of the student to the Office of Student Conduct.

Academic dishonesty or cheating is simply unethical and not acceptable under any circumstances. Plagiarism is a form of cheating that involves “stealing” the words and thoughts of others. It is a very serious academic violation and cannot be tolerated. The most common form of plagiarism is using information or original wording in a paper or other assignment without giving credit to the source of that information or wording. **Plagiarism also includes the direct copying of a source verbatim (word for word) and incorporating that copied material into the student’s paper or assignment without first paraphrasing with proper referencing or placing the copied text into a direct quotation, again with appropriate footnotes or citations.** Students must use their own words when not using direct quotes. Direct quotes should be used sparingly and only when appropriate to provide examples, evidence, or illustrate specific points. **Students cannot simply “cut and paste” wording or text from source material to artificially “construct” their papers, essays, and other assignments. This practice is also considered plagiarism, even if references are done properly.**

Likewise, students must not submit work under their name that they did not do themselves. Students also may not submit work for this course that they produced for another course. If students are found to be cheating in any capacity including plagiarism and collusion, they will be subject to disciplinary action, per UTEP catalog policy. Cases of academic dishonesty will be sent to the Office of Student Conduct and Conflict Resolution for adjudication and possible sanctions. Possible penalties for academic dishonesty include a zero for the assignment, a failing grade for the course, suspension, and even expulsion from the university. Students are responsible for understanding their specific obligations to maintain academic integrity at all

times. Please refer to the following link for further information on UTEP's policies on plagiarism and academic dishonesty: <http://sa.utep.edu/osccr/academic-integrity/>.

IX. STUDENTS WITH SPECIAL NEEDS

If students have a disability that requires an accommodation, they may contact Center for Accommodations and Support Services at 747-5148.

X. UTEP COURSE DROP POLICY

If unforeseen circumstances happen where a drop is necessary, students are responsible for initiating any course drop. It is the student's responsibility to determine how dropping courses may affect financial aid. **Students are limited to dropping no more than 6 courses over their entire academic career of all courses taken at any public college or University in Texas.**

- A. Students who drop a course before the "official census date," the course will not appear on the transcript, and doesn't count toward the 6-course drop limit.
- B. Dropping a course after the official census date, but before the "course drop date" will generate a "W" in the course—although the drop shows on your transcript, a "W" does not lower your GPA. However, a "W" counts against your 6-drop limit.
- C. If the course is dropped after the "course drop date" or if the student just stops participating, taking tests, etc., UTEP requires the instructor to issue an "F" in the course that permanently remains on the transcript.
- D. UTEP also allows instructors to administratively drop any student because of too many times the student fails to submit assignments, discussion questions, or because of disciplinary reasons. In this case, the student will be notified of the course drop through their UTEP student email account. A "W" or an "F" will be issued. A "W" for these reasons counts against the 6-drop limit.

XI. STUDENT CONDUCT

Because seminar classes involve extensive discussion and debate, it is especially important that all students attend to the appropriateness of their comments. You must be respectful of other students and of all opinions. All communication should be free of vulgar, offensive, and/or discriminatory language. While it is appropriate to share your opinion on particular issues, your opinion should be presented as such (not as a fact) and should be supported by valid, factual arguments. You may also provide constructive criticism of other opinions. Constructive criticism is provided respectfully and professionally, criticizing the merit of the arguments or the veracity of the facts not the person.

Cell phones should not be used in class without the permission of the instructor. Students should attend to the instructor during class lectures. Students who are disruptive to the class will be asked to leave. Students who wish to record lectures must obtain the instructor's permission. Laptops are allowed during class for taking notes or to aid in classroom exercises. Students who use laptops for other purposes will be asked to put them away.

According to University policy, "The Texas Department of Public Safety defines a concealed handgun as a handgun, the presence of which is not openly discernible to the ordinary observation of a reasonable person. This same definition is utilized at UTEP. At all times, the handgun must be on or about the license holder's body or secured and concealed safely." This means that handguns may not be openly displayed on campus.

Students should ensure that all emailed communication is written using appropriate etiquette. Please use a salutation (for example, "Dear Dr. Duke", or "Hello Dr. Duke"), a clear and thorough communication of your question or concern, and a closing (for example, "Thanks, Bill Martinez" or "Sincerely, Angel Gomez"). Make sure to proofread your emails for grammar, spelling, and clear meaning. Also, please be sure to indicate the course title or number in your email.

XII. COVID-19 SAFETY POLICY

All students should complete COVID-19 student training [here](#) prior to the start of the semester.

The present course has a hybrid component that permits for actual face to face interactions with faculty and other students enrolled in this class. Everyone who attends in person activities must wear a face mask (not a face shield, bandana, or mask with valve; cloth or surgical masks are required) at all times while such meetings are taking place, maintain social distance of a minimum of 6 or more feet, and practice proper hygiene practices. Anyone not wearing a mask will be required to leave. The mask must cover your nose and mouth at all times. As you enter or exit campus, minimize the number of encounters with others to avoid infection by the SARS-CoV-2. Use preventive safety and health measures at all times until informed otherwise by campus officials.

The only exception to not wearing mask at all time is while individuals are at the specific outdoor locations on campus that are recommended to be designated as mask-free zones for use to drink, eat, and take a brief break. While at these locations, all individuals must maintain social distancing of 6-foot minimum, and must not move tables, seats or other items and must not stay in designated mask-free areas to for more than 30 minutes.

If you are unable to wear a face covering (e.g., medical reasons), the best course of action is to enroll in courses that are entirely online or to work with academic advisors, if necessary, to

identify alternative courses. If this is not possible, request an accommodation from [Center for Accommodations and Support Services \(CASS\)](#) prior to coming to campus for in-person activities. Students who receive an accommodation to not wear a face covering must share this with the professor and work to minimize contact with others in the class. Students who are considered high-risk according to CDC guidelines and/or those who live with individuals who are considered high-risk may contact [\(CASS\)](#) to discuss temporary accommodations for on-campus courses and activities.

Prior to each campus visit, you must complete self-screening at [screening.utep.edu](#). If you are experiencing any symptoms of illness, **do not come to class**. You must stay at home until you are symptom-free. If you have been tested for COVID-19, do not come to class until you have received a negative result. You will not be penalized for not attending class; however, you must inform the instructor when you plan to not attend and I will provide accommodations for you. You must report 1) if you have been diagnosed with COVID-19, 2) are experiencing COVID-19 symptoms, or 3) have had recent contact with a person who received a positive COVID-19 test result. Reports should be made at [screening.utep.edu](#).

Seats in the classroom will be distanced from one another by at least six feet or seats will be designated for use. You may only sit in designated seats; do not change seats during the class period. The capacity of the classroom is over 300; University policy requires a capacity of 38% of normal. Therefore, the classroom can safely hold a maximum of 114 students. You must maintain 6 feet of separation at all times, including when talking with other students. You must also follow the signage indicating specific entry and exit doors and pathways. Do not cluster in groups and keep hallways open. Wash your hands and/or apply hand sanitizer prior to entering the classroom and after leaving the classroom. Do not touch your face until hands are washed or sanitized. Use an alcohol wipe, which will be provided outside the classroom, to sanitize your seat and desk/table prior to class. Follow my protocols for leaving and entering the classroom.

If you fail to follow these guidelines, you will be dismissed from the class and subject to disciplinary action according to Section 1.2.3 Health and Safety and Section 1.2.2.5 Disruptions in the UTEP Handbook of Operating Procedures.

Please note that if COVID-19 conditions deteriorate in the City of El Paso, all course and lab activities may be transitioned to remote delivery. Please contact the instructor if you have any questions concerns related to your safety on campus.

CLASS CALENDAR*

8/25-8/27	<p>What is intelligence?</p> <p>Gill & Pythian “What is intelligence?” Lowenthal “What is intelligence?”</p>
9/1-9/3	<p>Intelligence studies: Origins, sources, and methods</p> <p>Gill & Pythian “How do we understand intelligence?”</p>
9/8-9/10	<p>The disciplines of intelligence collection</p> <p>Gill & Pythian “How do they gather information?” Lowenthal “Collection and the collection disciplines”</p>
9/15-9/17	<p>Intelligence analysis</p> <p>Gill & Pythian “How is information turned into intelligence?” Lowenthal “Analysis”</p>
9/22-9/24	<p>The intelligence-policy nexus</p> <p>Gill & Pythian “What do they do with intelligence?” Lowenthal “The role of the policymaker”</p>
9/27-9/29	<p>Intelligence failure</p> <p>Gill & Pythian “Why does intelligence fail?”</p>
10/8	<p>Mid-term exam</p>
10/13-10/15	<p>Covert action</p> <p>Lowenthal “Covert action”</p> <p>3/12-Last date to discuss research question with instructor</p>
10/20-10/22	<p>Counterintelligence and security</p> <p>Lowenthal “Counterintelligence”</p>

<p>10/27-10/29</p>	<p>Intelligence to counter terror</p> <p>Sims, J. (2007). Intelligence to counter terror: The importance of all-source fusion. <i>Intelligence and National Security</i>, 22, 38-56.</p> <p>Pillar, P.R. (2004). Counterterrorism after Al Qaeda. <i>The Washington Quarterly</i>, 27, 101-113.</p> <p>Aid, M.M. (2003). All glory is fleeting: Sigint and the fight against international terrorism. <i>Intelligence and National Security</i>, 18, 72-120.</p>
<p>10/30</p>	<p>Course drop deadline</p>
<p>11/3-11/5</p>	<p>Intelligence ethics and accountability</p> <p>Gill & Pythian "Can intelligence be democratic?" Lowenthal "Oversight and accountability" and "Ethical and moral issues in intelligence"</p>
<p>11/10-11/12</p>	<p>Intelligence in authoritarian states</p> <p>Andrew, C., & Elkner, J. (2003). Stalin and foreign intelligence. <i>Totalitarian Movements and Political Religions</i>, 4, 69-94.</p> <p>Golkar, S. (2012). Organization of the oppressed or organization of the oppressing: Analysing the role of the Basij militia of Iran. <i>Politics, Religion, and Ideology</i>, 13, 455-471.</p>
<p>11/17-11/19</p>	<p>Intelligence in the 21st century</p> <p>Lowenthal "The intelligence agenda: Transnational issues"</p>
<p>11/24-11/27</p>	<p>No class: Prepare for group presentations Thanksgiving holiday</p>
<p>12/1-12/3</p>	<p>Group Presentations due May 7th by midnight</p>
<p>12/10</p>	<p>Final exam Due: Research paper by midnight</p>

*Calendar subject to change