I. Misty Duke, PhD  
Office phone: 915-747-8573  
Office hours Mondays 9:00 – 2:00, Kelly Hall, Room 213A  
mcduke@utep.edu

II. TEXTBOOK


Additional readings will be posted on Blackboard.

III. COURSE OBJECTIVES

Upon satisfactory completion of this course, the student will be able to:

A. Analyze the role and limits of intelligence in key aspects of national security policy-making
B. Evaluate the efficacy, legality and mortality of intelligence activities
C. Demonstrate understanding of the relationship between intelligence producers and consumers
D. Demonstrate understanding of the use and the limits of the concept of intelligence cycle
E. Demonstrate understanding of the reasons for intelligence failures and how lessons can be learnt from previous mistakes
F. Demonstrate understanding of the relationship between intelligence and counter-intelligence
G. Recognize some of the key similarities and differences between intelligence in democratic and authoritarian states
H. Recognize and evaluate the challenges facing intelligence services in the contemporary world
IV. COURSE CATALOG DESCRIPTION

This course examines the scope and breadth of contemporary intelligence and national security issues. It serves as a professional overview of the field, detailing the structure and interrelationships of both private sector and government security bureaucracy. Emphasis will also be placed on understanding the role of science in security matters.

V. COURSE REQUIREMENTS

A. Exams (50% of your grade)

There will be two exams throughout the semester. Each exam includes multiple choice and short answer questions. Exam 2 will not be cumulative. If you cannot take the exam on the scheduled date for a foreseeable reason, you must contact me well before the exam. If you miss an exam due to an emergency on the day of the exam, you must contact me as soon as possible. I may require documentation supporting your excuse for missing the exam to determine whether or not you will be given a make-up exam. Information covered on the exams will be taken from the book and class discussions. All of the information in the book will not be covered in the class. You are responsible for reading and knowing the book material. Additionally, all of the information covered in class will not be in the book. The scores on all exams will be adjusted so that the average score is 75% of the maximum possible points. If you arrive late for the exam, you may not be allowed to take it. If you do not put your name on the exam, you may receive a grade of 0.

B. Group Presentation (30% of your grade)

You will be required to develop a multi-media presentation (for example, in Powerpoint or Presi) in small groups of 4-6 students. The presentations must be given in class and the slides must be posted on Blackboard. Points will be deducted for late submissions. You will be able to choose your own research question. Group members must collaborate with one another to complete this presentation. Points will be deducted from group members who do not collaborate with their groups on this project. Groups must include information from independent research and class material in presentations. Click on “Group Presentations” on the Navigation pane to view the grading rubric for this presentation. Presentations must be submitted via this link. Only one group member is required to upload the presentation. During presentations, all students must provide at least one insightful comment or ask one insightful question about another group’s presentation. Your group must speak to me about the topic of your presentation by March 12th.
C. Class participation (10% of your grade)

You will be required to take part in interactive activities and discussion during class. It is important that you attend class, participate fully, and take part in thoughtful discussion. Attendance and participation during each class activities will comprise your class participation grade.

D. Discussion Answers (10% of your grade)

I will assign one graduate student per week to submit two discussion questions on Blackboard. Undergraduate students must be prepared to answer at least one graduate students’ question during class and to participate in thoughtful discussion of the topic. Graduate students will post questions via the Discussion Board on Blackboard by noon on the Sunday before class; undergraduate students may view discussion questions there.

Answers will be graded according to the following criteria: 1) how well does the answer demonstrate critical thinking; 2) does the student incorporate course material and/or current events into the answer; and 3) does the student provide an accurate and thorough answer?

VI. Grading Scale at the End

A = 90 – 100%
B = 80 – 89%
C = 70 – 79%
D = 60 – 69%
F = below 60%

NOTE: Final grades are a weighted average of assignment and exam grades. Final grades are not curved.

VII. Technological Problems/Questions

For all technological, hardware, software problems, lost files, and/or questions with Blackboard, as well as difficulties you are having during an exam, contact Technology Support Help Desk 24 hours a day, 7 days a week. Tech support is set up to specifically address technical questions and problems about Blackboard. Professors are not technical support staff.
Phone: E-mail: Website: In Person:
915.747.4357 or toll free: 1-877-382-0491
https://www.utep.edu/technologysupport/
UTEP Library, Room 300
Please regularly refer to Blackboard for links, documents, announcements, and calendar changes. You are responsible for being up-to-date on all class information that is posted on Blackboard.

**CHECK YOUR TECHNOLOGY**

A. Computer with a reliable internet connection. Mobile devices are not reliable to access exams and use the discussion board.

B. Blackboard (BB) Learning Management System. The entire course is run through UTEP’s BB system, so students must activate and use their BB accounts regularly. Always log in using your UTEP name and password, and never as a “guest” (the guest option will kick you out after 15-20 minutes, which is problematic when taking a test because you will not be able to finish your test). All students are responsible for regularly logging in and checking for posted announcements, submitting assignments, participating in discussion boards, and taking tests through BB. Contact UTEP tech support for any questions or concerns regarding navigating in BB or learning how to do something in BB.

C. Browser Information (See the left side of the menu on the main BB page for hardware, software, and browser checks) Firefox seems to consistently work the best, but other supported Browsers include Chrome, Safari, and Internet Explorer. Be sure to “Allow pop-ups” for Blackboard Clear your browser cache

D. Verify that you have the most updated version of “Java” [http://java.com](http://java.com).

E. All word documents should be saved with a “docx” extension identifying it as a Microsoft Word file or compatible with MS Word, Windows Media Player, Quick Time, Adobe Reader, Adobe Flash Player

**VIII. ACADEMIC DISHONESTY**

If a student is suspected of cheating on the exams through collaboration with other students, the instructor will follow the University’s policy regarding student dishonesty, which may result in a grade of zero and referral of the student to the Office of Student Conduct. If a student is suspected of plagiarism, the instructor will follow the University’s policy regarding student dishonesty, which may result in a grade of zero and referral of the student to the Office of Student Conduct.

Academic dishonesty or cheating is simply unethical and not acceptable under any circumstances. Plagiarism is a form of cheating that involves “stealing” the words and thoughts of others. It is a very serious academic violation and cannot be tolerated. The most common form of plagiarism is using information or original wording in a paper or other assignment
without giving credit to the source of that information or wording. Plagiarism also includes the direct copying of a source verbatim (word for word) and incorporating that copied material into the student’s paper or assignment without first paraphrasing with proper referencing or placing the copied text into a direct quotation, again with appropriate footnotes or citations. Students must use their own words when not using direct quotes. Direct quotes should be used sparingly and only when appropriate to provide examples, evidence, or illustrate specific points. Students cannot simply “cut and paste” wording or text from source material to artificially “construct” their papers, essays, and other assignments. This practice is also considered plagiarism, even if references are done properly.

Likewise, students must not submit work under their name that they did not do themselves. Students also may not submit work for this course that they produced for another course. If students are found to be cheating in any capacity including plagiarism and collusion, they will be subject to disciplinary action, per UTEP catalog policy. Cases of academic dishonesty will be sent to the Office of Student Conduct and Conflict Resolution for adjudication and possible sanctions. Possible penalties for academic dishonesty include a zero for the assignment, a failing grade for the course, suspension, and even expulsion from the university. Students are responsible for understanding their specific obligations to maintain academic integrity at all times. Please refer to the following link for further information on UTEP’s policies on plagiarism and academic dishonesty: http://sa.utep.edu/osccr/academic-integrity/.

IX. STUDENTS WITH SPECIAL NEEDS

If students have a disability that requires an accommodation, they may contact Center for Accommodations and Support Services at 747-5148.

X. UTEP COURSE DROP POLICY

If unforeseen circumstances happen where a drop is necessary, students are responsible for initiating any course drop. It is the student’s responsibility to determine how dropping courses may affect financial aid. Students are limited to dropping no more than 6 courses over their entire academic career of all courses taken at any public college or University in Texas.

A. Students who drop a course before the “official census date,” the course will not appear on the transcript, and doesn’t count toward the 6-course drop limit.

B. Dropping a course after the official census date, but before the “course drop date” will generate a “W” in the course—although the drop shows on your transcript, a “W” does not lower your GPA. However, a “W” counts against your 6-drop limit.
C. If the course is dropped after the “course drop date” or if the student just stops participating, taking tests, etc., UTEP requires the instructor to issue an “F” in the course that permanently remains on the transcript.

D. UTEP also allows instructors to administratively drop any student because of too many times the student fails to submit assignments, discussion questions, or because of disciplinary reasons. In this case, the student will be notified of the course drop through their UTEP student email account. A “W” or an “F” will be issued. A “W’ for these reasons counts against the 6-drop limit.

XI. Student Conduct

Because seminar classes involve extensive discussion and debate, it is especially important that all students attend to the appropriateness of their comments. You must be respectful of other students and of all opinions. All communication should be free of vulgar, offensive, and/or discriminatory language. While it is appropriate to share your opinion on particular issues, your opinion should be presented as such (not as a fact) and should be supported by valid, factual arguments. You may also provide constructive criticism of other opinions. Constructive criticism is provided respectfully and professionally, criticizing the merit of the arguments or the veracity of the facts not the person.

Cell phones should not be used in class without the permission of the instructor. Students should attend to the instructor during class lectures. Students who are disruptive to the class will be asked to leave. Students who wish to record lectures must obtain the instructor’s permission. Laptops are allowed during class for taking notes or to aid in classroom exercises. Students who use laptops for other purposes will be asked to put them away.

Students should ensure that all emailed communication is written using appropriate etiquette. Please use a salutation (for example, “Dear Dr. Duke”, or “Hello Dr. Duke”), a clear and thorough communication of your question or concern, and a closing (for example, “Thanks, Bill Martinez” or “Sincerely, Angel Gomez”). Make sure to proofread your emails for grammar, spelling, and clear meaning. Also, please be sure to indicate the course title or number in your email.
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<thead>
<tr>
<th>Date</th>
<th>Topic</th>
<th>References</th>
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<tbody>
<tr>
<td>1/21-1/23</td>
<td>What is intelligence?</td>
<td>Gill &amp; Pythian “What is intelligence?” Lowenthal “What is intelligence?”</td>
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<tr>
<td>1/28-1/30</td>
<td>Intelligence studies: Origins, sources, and methods</td>
<td>Gill &amp; Pythian “How do we understand intelligence?”</td>
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<td>2/4-2/6</td>
<td>The disciplines of intelligence collection</td>
<td>Gill &amp; Pythian “How do they gather information?” Lowenthal “Collection and the collection disciplines”</td>
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<td>2/11-2/13</td>
<td>Intelligence analysis</td>
<td>Gill &amp; Pythian “How is information turned into intelligence?” Lowenthal “Analysis”</td>
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<td>2/18-2/20</td>
<td>The intelligence-policy nexus</td>
<td>Gill &amp; Pythian “What do they do with intelligence?” Lowenthal “The role of the policymaker”</td>
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<td>2/25-2/27</td>
<td>Intelligence failure</td>
<td>Gill &amp; Pythian “Why does intelligence fail?”</td>
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<td>3/3</td>
<td>Mid-term exam</td>
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<td>3/5-3/12</td>
<td>Covert action</td>
<td>Lowenthal “Covert action”</td>
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<td>3/12-Last date to discuss research question with instructor</td>
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<td>3/17-3/19</td>
<td>Spring Break-no classes</td>
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<tr>
<td>3/24-3-26</td>
<td><strong>Counterintelligence and security</strong></td>
<td>Lowenthal “Counterintelligence”</td>
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Aid, M.M. (2003). All glory is fleeting: Sigint and the fight against international terrorism. *Intelligence and National Security*, 18, 72-120. |
| 4/3        | **Course drop deadline**                     |                                                                             |
| 4/7-4/9    | **Intelligence ethics and accountability**   | Gill & Pythian “Can intelligence be democratic?”  
Lowenthal “Oversight and accountability” and “Ethical and moral issues in intelligence” |
| 4/21-4/23  | **Intelligence in the 21st century**         | Lowenthal “The intelligence agenda: Transnational issues”                   |

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<tr>
<th>Date</th>
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<tr>
<td>5/5-5/7</td>
<td>Group presentations</td>
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<td>5/14</td>
<td>Final exam</td>
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<td>1:00-3:45 pm</td>
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*Calendar subject to change*