
UNIVERSITY OF TEXAS AT EL PASO
POLS 5332-001: Seminar in Foreign Policy Decision Making
Fall 2019

R 6:00pm-8:50pm, Benedict Hall 205

Instructor: Dr. Cigdem V. Sirin
Office Hours: R 5:00pm-6:00pm (or by appointment)
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Class Website: Blackboard through MyUTEP portal

COURSE OVERVIEW

The purpose of this course is to review and analyze the cognitive and affective underpinnings of foreign policy decision making. The discussions will focus on different models of foreign policy decisions. Specifically, we will address three basic aspects: (a) the *contents* of foreign policy decisions; (b) the *processes* by which such decisions are made; and (c) the effects of the *context* (organizational, political, and social) on such decisions.

COURSE OBJECTIVES

I believe, with adequate effort and willingness, all of you are capable of doing well in this course. By the end of this course, you can expect to accomplish the following learning outcomes:

- To define, understand, and apply major concepts, principles, and models of foreign policy decision making
- To recognize and apply major analytical methods and approaches used for the scientific study of foreign policy decision making
- To apply and critique a body of factual knowledge and theories relevant to understanding different foreign policy decisions
- To comprehend and evaluate alternative points of view on historical and contemporary foreign policy decisions

OBJECTIVES FOR PROFESSIONALISM

It is essential that the utmost respect and professionalism be adhered in all exchanges between class members. This is a political science course and we will be discussing at times sensitive and controversial topics. Avoid any unnecessary arguments with other class members, such as political polemical arguments (e.g., negative partisan talking points targeting those of opposing ideological perspectives or particular political figures) or, even worse, personal attacks on others for having different views.

No inappropriate behavior will be tolerated. Unprofessional conduct will be dealt with swiftly through the university and it is at the professor's full discretion to have a student dropped from the course for any inappropriate behavior.

REQUIRED COURSE MATERIALS

Mintz, Alex and Karl DeRouen. 2010. *Understanding Foreign Policy Decision Making*. New York: Cambridge University Press.
Snyder, Richard C., H.W. Bruck, and Burton Sapin. 2002. *Foreign Policy Decision-Making (Revisited)*. New York: Palgrave Macmillan.

These books are available at the UTEP Bookstore and may also be available at online bookstores. If you choose to order your books via an online provider, please be mindful of the delivery time.

OTHER READINGS

Apart from the required book, I will also assign several additional book chapters and journal articles as listed in the course schedule section of this syllabus. All these items are available on Blackboard in the "Additional Readings" folder.

GRADING POLICY

Your final grade in this class will be based on the following requirements:

Course Requirements	Due Dates	Weight
Midterm Exam	10/24 @ 11pm	25%
Research Paper	12/12 @ 11pm	30%
Research topic decision	09/19 @ 11pm	
One-page proposal	10/17 @ 11pm	
Project Presentations	12/05	10%
Class Participation	All meetings	35%

All grades (including the final grade) are based on the following distribution of points:

Points	Letter
≥ 89.50	A
79.50-89.49	B
69.50-79.49	C
59.50-69.49	D
≤ 59.49	F

I do not change grades. If you are concerned about your grade, please come and see me during my office hours so that I can give you feedback and suggestions on how to improve your performance in the class.

MIDTERM EXAM

There is a take-home midterm exam for the course. The exam will be in essay format and questions will be based on the readings and class discussions. The midterm exam will constitute 25% of your final grade.

Exams should be submitted electronically by the designated due date and time via “SafeAssign” (embedded in Blackboard), which is an online originality checking service made available by UTEP. Exams submitted late will lose 10 points (1 letter grade) per day (including weekends).

RESEARCH PAPER

The purpose of this course is to introduce you to major issues and theories on foreign policy decision making. An important part of this goal is to help you develop the analytical skills necessary to grasp these dynamics. As such, you will write a research paper that provides a critical analysis of the topic of your choosing by expanding on the material discussed in class. The research paper will constitute 30% of your final grade.

Specifically, you will choose a major foreign policy event (past, recent, or still ongoing). First, you will explain major decisions taken within such event by using different levels of analysis (individual, domestic, interstate, and global). Next, you will apply various models of decision making (such as rational actor, prospect theory, bureaucratic politics) to explain such decisions taken in that policy event. When applying various levels of analysis and models of decision making, you should explicitly state which level of analysis and which decision making model fits better to explain such event and for what reasons. In doing so, you should refer to scholarly work to make your case and substantiate your arguments.

- Topics must be approved by me. You should inform me about your paper topic by e-mail by **09/19 @11pm** at the latest or you will lose 5 points.
- A one-page proposal is due on **10/17 @11pm** (submit on Blackboard). This is worth 5% of the research paper grade.
- The paper should be double-spaced; 10-15 pages long (not counting the front sheet and references); typed in 12-point Times New Roman font; with 1-inch margins, and numbered. Papers that are single-spaced, too long or too short, not numbered, that use wider or narrower margins, or which use very large or very small fonts to stay within the page limit will lose 10 points.
- There should be no more than two extensive quotations (in excess of three lines of text)
- Make sure you are aware of the scholarly pitfalls of plagiarism, which are discussed in detail in the document on academic misconduct (available on Blackboard). Specifically, whenever you use an idea or information from another source, you must give credit to the author by properly citing her/him *within the text*. Not doing so constitutes an act of plagiarism, which will result in a score of zero for the paper.
- The formatting of your paper should follow the *American Political Science Association* (APSA) style. Specifically, you are required to carefully read the document on citation and reference requirements (also available on Blackboard) and employ these formatting rules for your research paper. Accordingly, please note the following:
 - Inaccurate citation/reference format = 5-40% penalty (depending on severity)

- You must provide at least fifteen scholarly sources (academic books and articles) or you will lose 5 points for each missing source. If you are unclear about what constitutes a scholarly book or article, please ask! (For example, Wikipedia is NOT a scholarly source, nor are magazines and newspapers such as the *Economist* or the *New York Times*).
- Grades will also be based on the clarity of the writing (i.e., lack of spelling and grammar errors, organization, appropriate tone of writing). Please note that The University Writing Center (UWC) provides writing assistance to all UTEP students. The UWC is located on the second (ground) floor of the library in Room 227 Library, phone: (915) 747-5112.
- You are welcome to come and discuss your paper progress during my office hours or by appointment.
- The research paper should be submitted electronically by the designated due date and time via “SafeAssign.” Papers submitted late will lose 10 points (1 letter grade) per day (including weekends).

PROJECT PRESENTATIONS

Each student will present their research paper in class, which will constitute 10% of their final course grade. The presentations should use PowerPoint and should not exceed 15 minutes (plus 5 minutes of Q&A).

CLASS PARTICIPATION

Class participation grade will comprise 35% of your course grade and will be based on the following criteria:

- (a) participation in seminar discussions (15%)
- (b) performance as a discussion leader (10%)
- (d) weekly talking points (10%)

I expect everyone to attend class on the scheduled dates and times. Keep in mind that class participation is more than just attending the class meetings—you should come to class alert, be willing to ask and answer questions, and contribute intellectually to class discussions. To do so, you should complete the assigned readings before each class meeting. Exams will cover material from the readings and the lectures, so doing just one or the other will leave you at a disadvantage.

Only those students who prepare well-written weekly talking points, attend class regularly, and actively participate in and effectively lead class discussions will receive full credit (100) for their class participation grade. You will be asked to sign an attendance sheet at each class meeting and it is your responsibility to make sure to sign-in. *After one unexcused absence, I will begin to deduct 10 points from your participation grade for each absence thereafter. If you arrive late and request to sign-in at the end of the class meeting, I will deduct 5 points from your participation grade for each incident of tardiness after one late arrival. The same policy will apply to incidents of leaving class early (Note that if you leave the class early, the time of your*

departure will be recorded). The class participation portion of the grade is non-negotiable and left solely to the discretion of the instructor.

Discussion Leader Duty

During the course of the semester, each student will have the opportunity to lead the seminar discussions. Specifically, the discussion leaders will briefly present and critique that week's readings to set the stage for class discussion on the topic. The leaders are also expected to comment on other students' talking points.

Weekly Talking Points

Beginning from the second week of the semester, each student will be required to submit two "talking points" on each week's readings. These talking points will help shape the seminar discussions, so they should be the most interesting questions or arguments that the student has identified based on the week's readings. They should be submitted in the form of a short paragraph outlining the question or argument. Each talking point should refer to one or more specific sections of the weekly readings (with appropriate page references). Each talking point should refer to a different chapter or article from the weekly readings. Talking points less than 200 words or in excess of 500 words and/or that arrive late will not be accepted. The talking points must be submitted on Blackboard by **Wednesday @11pm** each week that the class meets.

EXCUSED ABSENCES

I will excuse absences and late work *only* when a student participates in an official university-recognized activity, observes a recognized religious holiday of her/his faith that happens to coincide with a class session, is called to and participates in active military service for a reasonably brief period, or confronts a medical emergency. To be excused, you must notify me *in writing* prior to the date of absence. That said, in cases where advance notification is not feasible (e.g. a medical emergency), you must provide notification as soon as possible following your absence. Such notification must include an explanation of why notice could not be sent in advance. You must also provide satisfactory documentation verifying the reason for the absence. In case of an illness, a doctor's note is the proper documentation required.

For my records, you should e-mail me a scanned copy of the documentation that verifies the reason for your absence (if you don't have access to a scanner, you can take a photo of the documentation). Documentation that is not provided in a timely manner will not be accepted. Please do not ask me to excuse absences for minor illnesses or scheduling conflicts. I am aware that students have other interests and obligations, but you should nevertheless make this class a priority. If you are likely to have recurring conflicts, please take another course that better fits your schedule.

See academic regulations in UTEP Undergraduate Catalogue for a list of excused absences: <http://academics.utep.edu/Default.aspx?tabid=54418>. According to UTEP Curriculum and Classroom Policies, "When, in the judgment of the instructor, a student has been absent to such a degree as to impair his or her status relative to credit for the course, the instructor may drop the student from the class with a grade of "W" before the course drop deadline and with a grade of "F" after the course drop deadline."

CLASSROOM AND E-MAIL PROTOCOL

Chatting, e-mailing, internet browsing, or any activity not related to official class activity is prohibited. The best way to contact me is via UTEP e-mail. I will make every attempt to respond to your e-mail within 24 hours of receipt during weekdays. I will respond to weekend messages by Monday at the latest. When e-mailing me, please put the course number in the subject line. In the body of your e-mail clearly state your question. At the end of your e-mail, be sure to put your first and last name, and your university identification number.

ACADEMIC DISHONESTY AND MISCONDUCT

Academic misconduct and dishonesty is prohibited and is considered a violation of the UTEP Handbook of Operating Procedures. This includes, but is not limited to cheating, collusion, and plagiarism. Cheating may involve copying from or providing information to another student and possessing unauthorized materials during a test. Collusion involves collaborating with another person to commit any academically dishonest act.

Plagiarism is commonly defined as passing off the ideas, works, writing, etc., of another person as your own. Accordingly, you are committing plagiarism if you copy the work of another person and turn it in as your own work, even if you have the permission of that person. If you are unsure whether a citation is required, err on the side of caution and provide one. A document detailing different forms of plagiarism is provided on Blackboard. Here is an informative webcast on plagiarism: <http://www.plagiarism.org/resources/webcasts>. Just as the Internet has made it easier to find material, it has also made it easier to trace the source of any written work. All written work submitted for this course will be checked by the instructor for originality via *SafeAssign*—an online originality checking service made available by UTEP.

Any act of academic misconduct and dishonesty attempted by a UTEP student is unacceptable and will not be tolerated. Violations will be taken seriously and will be referred to the Dean of Students Office for possible disciplinary action. Students may be suspended or expelled from UTEP for such actions. Refer to <http://studentaffairs.utep.edu/Default.aspx?tabid=4386> for further information.

COPYRIGHT STATEMENT FOR COURSE MATERIALS

All materials used in this course are protected by copyright law. The course materials are only for the use of students currently enrolled in this course and only for the purpose of this course. They may not be further retained or disseminated.

AMERICANS WITH DISABILITIES ACT (ADA)

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you require specific accommodations and support services, please contact the Center for Accommodations and Support Services (CASS). Please keep in mind that accommodations need to be requested at least two weeks (or a month if advance planning, such as the acquisition of books-on-tape, is

required) prior to the beginning of the semester. Here is the contact information for CASS: web: <http://sa.utep.edu/cass/>; phone: (915) 747-5148; fax: (915) 747-8712; e-mail: cass@utep.edu; location: UTEP Union Building East Room 106.

UTEP TECHNICAL SUPPORT

The University of Texas at El Paso offers complete technical information and Help Desk support at: <http://issweb.utep.edu/techsupport/>.

COURSE SCHEDULE AND READING ASSIGNMENTS*

I. INTRODUCTION AND PREMISES

08/29 *Course Introduction and Overview*

09/05 *Introduction to the Study of Foreign Policy Decision Making*

Mintz and DeRouen. 2010. Chapter 1. "Who Study Foreign Policy from a Decision-Making Perspective?"

Snyder et al. 2002. Chapter 1. "Foreign Policy Decision-Making: A Touchstone for International Relations Theory in the Twenty-First Century."

Snyder et al. 2002. Chapter 2. "Decision-Making as an Approach to the Study of International Politics."

Breuning, Marijke. 2007. Chapter 1. "Why Study Foreign Policy Comparatively?" In *Foreign Policy Analysis: A Comparative Introduction*. New York: Palgrave MacMillan.

II. LEVELS, MODELS, AND METHODS OF ANALYSIS

09/12 *Levels of Analysis in Foreign Policy Decision Making*

Mintz and DeRouen. 2010. Chapter 2. "Types of Decisions and Levels of Analysis in Foreign Policy Decision Making."

Singer, J. David. 1969. "The Level-of-Analysis Problem in International Relations." In *International Politics and Foreign Policy*, ed. James N. Rosenau. New York: Free Press.

Carlsnaes, Walter. "The Agency-Structure Problem in Foreign Policy Analysis." *International Studies Quarterly* (1992): 245-270.

Rourke, John T. "Levels of Analysis and Foreign Policy." *International Politics on the World Stage*. New York: McGraw-Hill.

09/19 *Models of Decision Making: Part I - Rational Actor Models, Bounded Rationality, and Prospect Theory*

Mintz and DeRouen. 2010. Chapter 4. The Rational Actor Model.

Morrow, James D. 1997. "A Rational Choice Approach to International Conflict." In *Decision Making on War and Peace: The Cognitive-Rational Debate*, eds. Nehemia Geva and Alex Mintz. Boulder, CO: Lynne Rienner.

Simon Herbert A. 1995. "Rationality in Political Behavior." *Political Psychology* 16: 45-61.

Levy, Jack. S. 1997. "Prospect Theory and the Cognitive-Rational Debate." In *Decision Making on War and Peace: The Cognitive-Rational Debate*, eds. Nehemia Geva and Alex Mintz. Boulder, CO: Lynne Rienner.

Zinnes, Dina A. and Robert Muncaster. 1997. "Prospect Theory versus Expected Utility Theory: A Dispute Sequence Appraisal." In *Decision Making on War and Peace: The Cognitive-Rational Debate*, eds. Nehemia Geva and Alex Mintz. Boulder, CO: Lynne Rienner.

09/26 *Models of Decision Making: Part II - Alternatives to Rational Models and Prospect Theory*

- Mintz and DeRouen. 2010. Chapter 5. "Alternatives to the Rational Actor Model."
- Brams, Steven J. 1997. "The Rationality of Surprise: Unstable Nash Equilibria and the Theory of Moves." In *Decisionmaking on War and Peace: The Cognitive-Rational Debate*, eds. Nehemia Geva and Alex Mintz. Boulder, CO: Lynne Rienner.
- Simon, Marc V. and Harvey Starr. 1997. "A Two-Level Analysis of War and Revolution: A Dynamic Simulation of Response to Threat." In *Decisionmaking on War and Peace: The Cognitive-Rational Debate*, eds. Nehemia Geva and Alex Mintz. Boulder, CO: Lynne Rienner.
- Geva, Nehemia, James Mayhar, and J. Mark Skorick. 2000. "The Cognitive Calculus of Foreign Policy Decision Making: An Experimental Assessment." *Journal of Conflict Resolution* 44(4): 447-471.

10/03 *Methodologies in Foreign Policy Decision Making*

- Ford, J. Kevin, Neal Schmitt, Susan L. Schechtman, Brian M. Hults, and Mary L. Doherty. 1989. "Process Tracing Methods: Contributions, Problems, and Neglected Research Questions." *Organizational Behavior and Human Decision Processes* 43: 75-117.
- George, Alexander L. 1979. "The Causal Nexus Between Cognitive Beliefs and Decision Making Behavior: The Operational Code Belief System." In *Psychological Models in International Politics*, ed. Lawrence S. Falkowski. Boulder, CO: Westview Press.
- Kaufman Chaim D. 1994. "Out of the Lab and into the Archives: A Method for Testing Psychological Explanations of Political Decision Making." *International Studies Quarterly* 38: 557-586.
- Ostrom, Charles W., Jr. and Brian L. Job. 1986. "The President and the Political Use of Force." *American Political Science Review* 80:541-66.
- Hermann, Margaret G., and Binnur Ozkececi-Taner. 2011. "The Experiment and Foreign Policy Decision Making." In *Cambridge Handbook of Experimental Political Science*. New York: Cambridge University Press, 430-442.

III. BUILDING BLOCKS OF INFORMATION PROCESSING AND DECISION MAKING

What do we know about our world and how is it organized?

10/10 *Ingredients of Cognition: Part I - Schemata, Images, and Beliefs*

- Fiske and Taylor. Chapter 4. "Social Categories and Schemas."
- Kuklinski, James H., Robert C. Luskin and John Bolland. 1991. "Where is the Schema? Going Beyond the 'S' Word in Political Psychology." *American Political Science Review*, 85: 1341-56.
- Hermann, Richard K., James F. Voss, Tonya Y.E. Schooler, and Joseph Ciarrochi. 1997. "Images in International Relations: An Experimental Test of Cognitive Schemata." *International Studies Quarterly* 41: 403-33.

- Holsti, Ole. 1976. "Foreign Policy Viewed Cognitively." In *Structure of Decision*, ed. Robert Axelrod. Princeton: Princeton University Press.
- Lamb, Chris. 1985. "Belief Systems and Decision Making in the Mayaguez Crisis." *Political Studies Quarterly* 99: 681-702.
- Schafer, Mark, and Gary Smith. 2017. "Beliefs and Foreign Policy Decision Making." In *Oxford Research Encyclopedia of Politics*. 2017.

10/17 *Ingredients of Cognition: Part II - Operational Codes, Cognitive Maps, Analogies, and Political Information*

- Walker, Stephen G. 1983. "The Motivational Foundations of Political Belief Systems: A Re-Analysis of the Operational Code Construct." *International Studies Quarterly* 27: 179-201.
- Axelrod, Robert. 1977. "Argument in Foreign Policy Settings: Britain in 1918, Munich in 1938, and Japan in 1970." *Journal of Conflict Resolution* 21: 727-44.
- Young, Michael D. 1996. "Cognitive Mapping Meets Semantic Networks." *Journal of Conflict Resolution* 40: 395-414.
- Breuning Marijke. 2003. "The Role of Analogies and Abstract Reasoning in Decision-Making: Evidence from the Debate over Truman's Proposal for Development Assistance" *International Studies Quarterly* 47: 229-243.
- Sirin, Cigdem V. 2011. "Examining the Effects of Political Information and Intervention Stages on Public Support for Military Interventions: A Panel Experiment." *Acta Politica*. 46: 261-293.

- **Take-home midterm exam distributed in class on 10/17, due by 10/24, 11pm**

IV. DECISION MAKING PROCESSES

10/24 *Perceptions, Problem Representation, and Inferences*

- Taber, Charles, S. 1998. "The Interpretation of Foreign Policy Events: A Cognitive Process Theory." In *Problem Representation in Foreign Policy Decision Making*, eds. Donald A. Sylvan and James F. Voss. Cambridge: Cambridge University Press.
- Billings, Robert S and Charles F. Hermann. 1998. "Problem Identification in Sequential Policy Decision Making: The Re-representation of Problems." In *Problem Representation in Foreign Policy Decision Making*, eds. Donald A. Sylvan and James F. Voss. Cambridge: Cambridge University Press.
- Jervis Robert. 1988. "War and Misperception." *Journal of Interdisciplinary History* 18:675-700.
- Jervis Robert. 2002. "Signaling and Perception: Drawing Inferences and Projecting Images." *Political Psychology* ed. Kristen Renwick Monroe. Mahwah, NJ: Lawrence Erlbaum Associates
- Voss, James F. and Ellen Dorsey 1992. "Perceptions and International Relations: An Overview." In *Political Psychology and Foreign Policy* ed. Eric Singer and Valerie Hudson. Boulder, CO: Westview Press.
- Herrmann, Richard. 1988. "The Empirical Challenge of the Cognitive Revolution: A Strategy for Drawing Inferences about Perceptions." *International Studies Quarterly* 32: 175-203.

10/31 *Attributions and Other Forms of Reasoning in Formation of Attitudes*

- Sande, Gerald N., George R. Goethals, Lisa Ferrari, and Leila T. Worth 1989. "Value-Guided Attributions: Maintaining the Moral Self-Image and the Diabolical Enemy Image." *Journal of Social Issues* 45(2): 91-118.
- Sirin, Cigdem V. and José D. Villalobos. 2011. "Where Does the Buck Stop? Applying Attribution Theory to Examine Public Appraisals of the President" *Presidential Studies Quarterly* 41(2): 334-357.
- Sylvan Donald, A., Thomas M. Ostrom, and Katherine Gannon. 1994. "Case-Based, Model-Based, and Explanation-Based Styles of Reasoning in Foreign Policy." *International Studies Quarterly* 38: 61-90.
- Tetlock Philip E. 1999. "Theory Driven Reasoning about Plausible Pasts and Probable Futures in World Politics: Are We Prisoners of Our Preconceptions?" *American Journal of Political Science* 43(2): 335-366.

11/07 *Emotion, Affect, and Their Implication for Information Processing*

- Marcus, George E., W. Russell Neuman, and Michael B. Mackuen. Chapter 6. 2000. *Affective Intelligence and Political Judgment*. Chicago, IL: University of Chicago Press.
- Lodge Milton and Charles S. Taber. 2005. "The Automaticity of Affect for Political Leaders, Groups, and Issues: An Experimental Test of the Hot Cognition Hypothesis." *Political Psychology* 26: 455-482
- Crawford, Neta C. 2000. "The Passion of World Politics." *International Security* 24(4):116-156.
- Geva Nehemia and J. Mark Skorick. 2006. "The Emotional Calculus of Foreign Policy Decisions: Getting Emotions out of the Closet." In *Feeling Politics: Emotion in Political Information Processing*, ed. David P. Redlawsk. New York: Palgrave Macmillan.

V. CONTEXT OF DECISION MAKING: INFLUENCES, LIMITATIONS, AND BIASES

11/14 *Psychological, Cultural, Domestic, and International Influences*

- Mintz and DeRouen. 2010. Chapter 6. "Psychological Factors Affecting Foreign Policy Decisions."
- Mintz and DeRouen. 2010. Chapter 7. "International, Domestic, and Cultural Factors Influencing Foreign Policy Decision Making."
- Mintz and DeRouen. 2010. Chapter 8. "Framing, Marketing, and Media Effects on Foreign Policy Decision Making."
- Bar-Tal, Daniel. 1986. "Masada Syndrome: A Case of Central Belief." In *Stress and Coping in Time of War: Generalizations from the Israeli Experience*, ed. Norman A. Milgram. New York: Brunner Mazel.
- Hudson, Valerie. 1995. "Culture and Foreign Policy: Developing a Research Agenda." In *Culture and Foreign Policy*, ed. Valerie Hudson. Boulder, CO: Lynne Rienner, pp.1-24.

11/21 *Organizational Limitations and Group-based Biases in Decision Making*

- Mintz and DeRouen. 2010. Chapter 3. "Biases in Decision Making."
- Hermann, Margaret G. and Charles F. Hermann. 1989. "Who Makes Foreign Policy Decisions and How: An Empirical Inquiry." *International Studies Quarterly* 33:361-87.
- Smith, Steve. 1985. "Policy Preferences and Bureaucratic Position: The Case of the American Hostage Rescue Mission." *International Affairs* 61:9-25.
- George Alexander L. 1997. "From Groupthink to Contextual Analysis of Policy-making Groups." In *Beyond Groupthink: Political Group Dynamics and Foreign Policy-Making* Eds. Pual 't Hart, Eric Stern, and Bengt Sudelius. Ann Arbor: University of Michigan Press.
- Herek, Gregory, Irvin Janis, and Paul Huth. 1987. "Decision Making during International Crises: Is Quality of Process Related to Outcome?" *Journal of Conflict Resolution* 31:203-26.
- Maoz, Zeev. 1990. "Framing the National Interest: The Manipulation of Foreign Policy Decisions in Group Settings." *World Politics* 43:77-110.

VI. PROJECT PRESENTATIONS AND CONCLUSIONS

11/28 Thanksgiving Holiday – University Closed

12/05 *Project Presentations and Conclusions*

- Alden, Chris, and Amnon Aran. 2016. Chapter 8. "New Directions in Foreign Policy Analysis." In *Foreign Policy Analysis: New Approaches*. New York: Routledge.
- Mintz and DeRouen. 2010. Chapter 9. "Conclusion."
- Mintz and Geva. Chapter 10. "Decisionmaking on War and Peace: Challenges for Future Research."
- Snyder et al. 2002. Chapter 3. "The Scholarship of Decision-Making: Do We Know How We Decide?"

Research Paper Due: 12/12/2019 @ 11pm

*Note: This is a provisional schedule of our course. With advanced notice, I may introduce specific changes based on progress in class.